Cabinet

5 September 2023

The Stour Valley – Strategy and Memorandum of understanding

For Decision

Portfolio Holder: Cllr R Bryan, Highways, Travel and Environment

Local Councillor(s): Cllr Rod Adkins, Cllr Julie Robinson, Cllr Cathy Legg, Cllr

Mike Parkes, Cllr Shane Bartlett, Cllr David Morgan, Cllr Robin Cook,

Cllr Mike Barron, Cllr Paul Harrison

Executive Director: J Sellgren, Executive Director of Place

Report Author: Bridget Betts (DC) and Martin Whitchurch, Strategic Lead for Greenspace

and Conservation (BCP)

Job Title: Environment Policy, Partnerships and Project Manager

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Report Status: Public

Brief Summary:

'The Stour Valley' (the adopted name being used to describe the work to deliver the Stour Valley Park Strategy) is a regionally significant opportunity to ecologically restore a river valley landscape, with potential to support health and well-being outcomes, access to nature and for local livelihoods for the c. 500,000 people who live near to it.

A strong and supported governance model amongst the three core partners of BCP Council, Dorset Council and The National Trust will deliver the aims of the strategy and collaborate to maximise the environmental and other funding opportunities that are available.

Recommendation:

- (a) Cabinet endorses the Stour Valley strategy and supports its being included in the Dorset Council Local Plan.
- (b) Cabinet approves the Stour Valley partnership model, using a Memorandum of Understanding between its core partners of The National Trust, BCP Council and Dorset Council.

- (c) Cabinet supports core partners developing fund-raising bids to external grant bodies to assist delivery of the Stour Valley objectives, specifically DEFRA's Landscape Recovery Fund.
- (d) Cabinet delegates authority for future decision making in relation to this project to the Executive Director of Place in consultation with the Portfolio Holder for Highways, Travel and Environment.

Reason for Recommendation:

The Stour Valley offers unique opportunities for people, communities and for nature recovery along the river corridor. The objectives of the project closely align with the DC Corporate Plan, delivering a sustainable environment for future generations and connecting communities throughout the river valley.

Adopting the partnership model provides continued governance and oversight of the project and ensures on-going delivery of the key aims and objectives. It also provides a strong platform to submit funding bids that will lead to more targeted delivery.

1 Background

- 1.1 The Stour Valley is an ambitious landscape-scale initiative which runs approximately 37 km along the lower catchment of the River Stour from the Kingston Lacy Estate to Christchurch Harbour and serves a local population of approximately 500,000 with a vision of "An evolving, healthy and thriving river valley landscape that connects and supports people, livelihoods, wildlife and heritage".
- 1.2 The strategy, with its landscape plans and story-map, are now able to be considered for landscape scale delivery, such as through DEFRA's multi-million-pound Landscape Recovery Fund, to create a multifunctional landscape that will deliver benefits for nature recovery, recreation, health and well-being, and uncover the valley's heritage and ancient history, primarily for its local residents and communities.
- 1.3 The Stour Valley will be a major component of a wider Nature Recovery Network in Dorset, providing opportunities within forthcoming statutory Local Nature Recovery Strategies as well as for use of Biodiversity Net Gain credits.

Stour Valley Strategy

- 1.4 The Stour Valley Park Strategy document was made public in October 2022. Funded by the Future Parks project and written in collaboration with the wider partnership group, the strategy captures the history and vision for the river valley landscape; it details the extensive stakeholder and public engagement that was undertaken between 2020 and 2022.
- 1.5 The broad objectives are:
 - Connectivity and access
 - Biodiversity
 - Culture and heritage

- Economic/business opportunities including energy and food production
- Housing and development
- Land management and land use
- Health and wellbeing
- Education, training and volunteering

Governance

- 1.6 A programme manager was recruited by The National Trust in December 2022 whose role is to drive the partnership forward. Whilst this is a long-term programme there are five key priorities for the next two years:
 - a. Developing and implementing an effective governance structure for the Stour Valley partnership, and programme through which projects will be delivered.
 - b. Developing a short-, medium- and long-term work plan with partners, to enable delivery of 'quick wins' and pilot projects.
 - c. Working with partners to prioritise and engage key stakeholders, particularly landowners and farmers for delivery on the ground, seeking support and buy-in. Also working with officers and of senior leaders so that the Stour Valley strategy is included in Local Plans and similar strategic documents.
 - d. Working with partners to secure investment in delivering the Stour Valley through green financing, grants and corporate fundraising.
 - e. Developing and delivering a communications programme and brand to inform and engage visitors, funders and businesses.
- 1.7 A meeting has been held with Dorset & BCP Council Corporate Directors and Officers for the core partners to agree governance. A Memorandum of Understanding (MoU) is attached in Appendix 2 for adoption by each organisation. This sets out a high-level sponsoring group, a programme board of officers who then link in to and deliver the strategy aims through project delivery, or task and finish teams involving the wider partnership where required.

Stakeholders

- 1.9 There are over 40 landowners or tenants along the Lower Stour and this project is of interest nationally in attempting to work with such a diverse and broad range of stakeholders. Through the development phase (2019-2022) the landowners and residents were invited to be part of workshops and engagement sessions, walks and focus groups to help inform & develop the strategy.
- 1.10 As project delivery starts to take place, through for example an active travel project, delivery of green spaces, gateway facility or new way-finding infrastructure, the residents and stakeholder groups, such as Ward Councillors, Parish Councils, Friends or residents' groups, will be engaged with as part of that individual project's development.

The Stour Valley funding opportunities

- 1.11 As a result of the Future Parks project, (a BCP project funded by The National Lottery Heritage Fund (NLHF), The National Trust and the Department for Levelling Up, Housing and Communities) the Stour Valley is nationally well regarded as having significant potential to deliver a landscape scale project benefitting communities, wildlife and livelihoods.
- 1.12 DEFRA's Landscape Recovery Fund is part of the new Environmental Land Management schemes (ELMS) that could fund a range of the Stour Valley's delivery outcomes. The Landscape Recovery fund is for large scale projects, over 500Ha; secures long-term public funding, typically for 20 years, that support outcomes that take a long time to deliver such as habitat restoration. The Stour Valley meets these criteria and could support the delivery of large-scale river corridor habitat restoration programming, improving water quality and habitats, as well as delivering infrastructure improvements for access and active travel along the 37km of river corridor.

Local Plan context

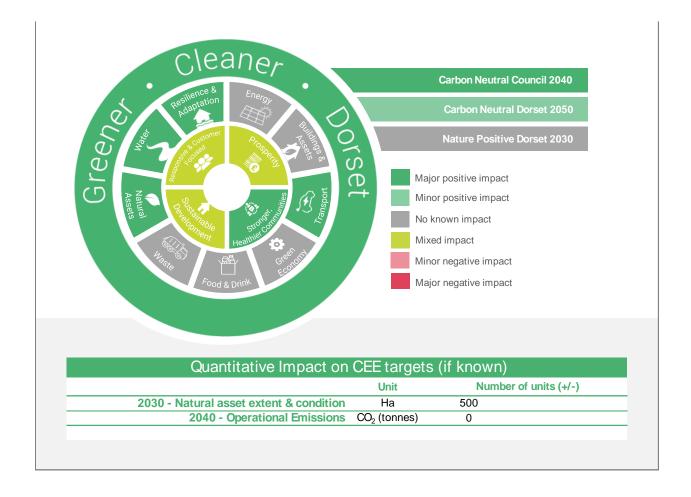
1.10 The forthcoming Dorset Council Local Plan is expected to include policy wording on the Stour Valley strategy and its opportunities to support the potential delivery of its key aims and objectives and acknowledge the Stour Valley's role in land-use decision making in the future.

2 Financial Implications

- 2.1 There is no direct financial impact from these recommendations. The Stour Valley and its partnership is currently resourced by The National Trust with a Programme Manager in place for two years.
- 2.2 The existing staffing resource within the respective partner teams is in place to continue the high-level delivery, as well as consider any funding bids or direct delivery opportunities. As these come forward, they will be subject to individual project process and decision making, whether that be for planning permission, statutory consents (Environment Agency, Natural England etc) or for financing and would be expected to bring forward resourcing for specialist roles. The current staff time in DC to deliver these approximately 12 days a year.

3 Natural Environment, Climate & Ecology Implications

- 3.1 The aims of The Stour Valley provide a wide range of opportunities for climate mitigation, sustainable ways of working and nature recovery.
- 3.2 The river valley also provides many opportunities for flood mitigation through flood plain changes, such as lowering levels to re-wet and store more water, slowing flows and naturalising sections of the river where they have been previously over-engineered.
- 3.3 Appendix 3 provides the Accessible Impact Assessment & Table of Recommendations



4 Well-being and Health Implications

4.1 The core aims and objectives of The Stour Valley address health and well-being of residents and communities across DC and neighbouring BCP areas. Linking the active travel opportunities, enhanced access to nature and the wider countryside, providing gateways for activation to meet a range of social needs, such as addressing loneliness and isolation, social prescribing opportunities and a depth and breadth of volunteering are all tangible aims.

5 Other Implications

Legal implications

- 5.1 Legal Services have been consulted upon the MoU that forms the partner agreement and supported the writing of this document. The draft MoU in Appendix 2 will be agreed amongst the three partners and should be considered a well-advanced draft version.
- 5.2 The MoU is not a legal document or binding in a way that creates any loss in sovereignty or decision making for each of the members. The MoU seeks to put in place a governance and structure that supports the shared aims of the partners.

Human resources implications

5.3 None currently. If funding is secured for a project, such as the Landscape Recovery Scheme, then resources will be requested within those bids for project managers, landscape architects, farm advisors etc as required, meaning no impact on revenue base budgets.

6 Risk Assessment

HAVING CONSIDERED: the risks associated with this decision; the level of risk has been identified as:

Current Risk: Low Residual Risk: Low

7. Equalities Impact Assessment

An EQiA has been carried out and the outcome revealed many positive impacts to the following groups:

- Disability
- Age
- People with caring responsibilities
- Rural isolation

A good and robust decision-making process will ensure changes within the Stour Valley strategy are delivered in an effective and considered way.

The current report seeking approval from cabinet relates to high-level / over-arching requirements to ensure future work packages and project deliverables are well managed and provide benefits for all. Approval of the report recommendations will not positively or negatively impact on anyone's equality. Further environmental impact assessments and EQIAs will be undertaken for specific work packages throughout the delivery phase of the Stour Valley programme.

8. Appendices

Appendix 1 - Stour Valley Park Strategy

See strategy: Strategy (stourvalleypark.uk)

Appendix 2 – draft MOU

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MEMORANDUM OF UNDERSTANDING

between

National Trust for Places of Historic Interest or Natural Beauty

and

Bournemouth, Christchurch and Poole Council

and

Dorset Council

Between:

- (1) The National Trust for Places of Historic Interest or Natural Beauty (charity number 205846) and whose registered office is Heelis, Kemble Drive, Swindon, SN2 2NA ("National Trust");
- (2) Bournemouth, Christchurch and Poole Council of The Civic Centre, Bourne Avenue, Bournemouth, BH2 6DY ("BCP"); and
- (3) Dorset Council of County Hall, Dorchester, Dorset, DT1 1XJ ("DC").

Individually, a "Party" and collectively, the "Parties".

Background:

- A. The Stour Valley runs approximate 37km through Dorset, from the western end of the Kingston Lacy Estate to Hengistbury Head.
- B. The Stour Valley is a landscape scale ambition of interconnected accessible spaces along the River Stour that will enable wildlife to thrive and support the wellbeing of the local and wider community.
- C. In 2022, The Stour Valley Strategy Document was published, setting out the objectives. To achieve these objectives, the Parties have agreed to work together ("the Programme").
- D. Using this Memorandum of Understanding ("MoU"), the Parties wish to record the basis on which they will collaborate with each other on the Programme.

The Parties now agree as follows:

1. Term

- 1.1 This MoU shall commence on the date signed by the Parties and, unless terminated by any Party giving the others no less than three (3) months' written notice, shall continue for a term of ten (10) years ("the Term") up to and including ______[date to be inserted on completion].
- 1.2 By written agreement, the Parties can, at any time during the Term, extend the Term for up to five (5) years.

2. Aims and objectives for the Programme

- 2.1 The Programme is intended to create an evolving, healthy and thriving river valley landscape that connects and supports people, livelihoods, wildlife and heritage. The Stour Valley will reflect the essence and uniqueness of its location, alleviate climate change and restore ecosystem function.
- 2.2 Through the Programme, the Parties will:

- 2.2.1 Deliver joint external advocacy and stakeholder engagement to position The Stour Valley as a leading UK green corridor/ Health and Nature Park.
- 2.2.2 Develop and promote funding and investment proposals that will help deliver its ambitions.
- 2.2.3 Effectively support and work with other partners, on a series of funded partnership projects delivered across The Stour Valley.
- 2.3 Specific outcomes of the Programme include:
 - 2.3.1 Create an accessible landscape which will regenerate the River Stour, improve water quality and enhance biodiversity.
 - 2.3.2 Support the adoption of long-term sustainable land management; open parts of the river valley for shared public access to improve the health and wellbeing of the locality.
 - 2.3.3 Boost the local economy through new business.
 - 2.3.4 Help provide the resources for ongoing management of greenspace.
 - 2.3.5 Uncover and then enhance the landscape's unique heritage and history.
 - 2.3.6 Ensure an integrated approach to future growth, work with relevant sectors housing, health, transport & culture.
 - 2.3.7 Explore the potential of creating a unique brand or identity for the Stour Valley, marketing it as a new local destination with identifiable gateways (visitor centres, information points, etc).
 - 2.3.8 Enable integrated access via public transport and walking/cycle links, encouraging people to choose car-free travel alternatives along and across The Stour Valley.
 - 2.3.9 Enhance the landscape's contribution to reducing and managing flood risk.
 - 2.3.10 Work to a 10-year time frame for delivery.
- 2.4 It is envisaged that as the Programme progresses the Parties may, by written agreement, choose to add further outcomes to those set out in clause 2.3.

3. Financing the Project

3.1 This MoU is a non-financial arrangement and does not require any monetary contributions from the Parties. However, there will be:

- 3.1.1 Payments in kind of staff and volunteer time, resources, and expenses.
- 3.1.2 Programmes that sit under the Project, with their own financial arrangements.
- 3.1.3 Recruitment and funding of joint posts when required.
- 3.2 As the Programme evolves, the Parties anticipate that major investment, resource or partnership opportunities will emerge. In this case, the Sponsorship Group may trigger a review of the MoU in order to consider options for joint ventures, and ensure that the necessary agreements are in place to support them.
- 3.3 Except to the extent described in this MoU, or otherwise agreed between the Parties from time to time, each Party shall be responsible for its own costs incurred in connection with the Project and no Party shall be entitled to charge the other Parties for the provision of its services (or its officers, employees, consultants or agents) provided in connection with the Project.
- 3.4 No Party shall be liable for any loss suffered by any other Party as a result of this MoU.

4. Key contacts and responsibilities

- 4.1 The governance structure for the Programme is set out in Appendix 3 and may only be varied by written agreement of all the Parties.
- 4.2 The Sponsoring Group:
 - 4.2.1 The Sponsoring Group is responsible for the Programme's outcomes.
 - 4.2.2 The Sponsoring Group will meet when key strategic or substantive items need a decision or where significant risks or issues require senior level authorisation.
 - 4.2.3 The Sponsoring Group is comprised of:
 - 4.2.3.1 Kate Langdown (Director of Environment at BCP) (kate.langdown@bcpcouncil.gov.uk)
 - 4.2.3.2 Anna Eastgate (Corporate Director Place Services at Dorset) (anna.eastgate@dorsetcouncil.gov.uk); and
 - 4.2.3.3 Ian Wilson (Assistant Director of Operations for Dorset, Wiltshire and South Somerset at National Trust) (ian.wilson@nationaltrust.org.uk)
 - 4.2.4 The Sponsoring Group is tasked with:

- 4.2.4.1 Aligning the Programme with corporate strategy.
- 4.2.4.2 Approving programme delivery priorities.
- 4.2.4.3 Championing and endorsing the Programme at a strategic level.
- 4.2.4.4 Providing commitment of resources to deliver the Programme.
- 4.2.4.5 Resolving risk or issues of a strategic/political nature.
- 4.2.4.6 Delegating decision making authority to the Programme Board.

4.3 The Programme Board:

- 4.3.1 The Programme Board reports to the Sponsoring Group and shall be responsible for the driving delivery of the Programme and monitoring its progress.
- 4.3.2 The Programme Board is comprised of:
 - 4.3.2.1 Martin Whitchurch (Strategic Lead Greenspace & Conservation at BCP) (martin.whitchurch@bcpcouncil.gov.uk);
 - 4.3.2.2 Bridget Betts (Environment Advice Manager at Dorset Council) (*Bridget.betts@dorsetcouncil.gov.uk*);
 - 4.3.2.3 Katherine Church (Stour Valley Programme Manager at National Trust) (*Katherine.church@nationaltrust.org.uk*); and
 - 4.3.2.4 Ian Wilson (Assistant Director of Operations for Dorset Wiltshire and South Somerset at National Trust) (ian.wilson@nationaltrust.org.uk).
- 4.3.3 The Programme Board is responsible for:
 - 4.3.3.1.
 - 4.3.3.2 Prioritising and driving programme delivery.
 - 4.3.3.3 Overseeing and approving funding applications and securing other funding
 - 4.3.3.4.
 - 4.3.3.5 Overseeing progress against the Programme's objectives and measurable benefits.

- 4.3.3.6 Developing and creating the long-term Target Operating Model (i.e., governance structure of the Stour Valley).
- 4.3.3.7 Managing significant risks to programme delivery and reputation.
- 4.3.3.8 Advocating the Stour Valley within internal and external networks.
- 4.4.2.1 Katherine Church (Stour Valley Programme Manager at National Trust) (*Katherine.church@nationaltrust.org.uk*).
- 4.4.3 The secretariat is responsible for:
 - 4.4.3.1 Managing and engaging with the Stour Valley Partnership and other stakeholders.
 - 4.4.3.2 Managing the governance structure of the Programme
 - 4.4.3.3 Managing the partnership programme's budget
 - 4.4.3.4 Managing and reporting risks to the Programme Board.
 - 4.4.3.5 Reporting progress of the partnership programme to the Programme Board
 - 4.4.3.6 Identifying and applying for funding

5. Principles of collaboration

- 5.1 The Parties agree to adopt the following principles when carrying out the Programme ("Principles"):
 - 5.1.1 Collaborate and co-operate. Establish and adhere to the governance structure set out in Appendix 1 to this MoU and ensure that activities are delivered, and actions taken as required.
 - 5.1.2 Be accountable. Take on, manage and account to each other for performance of the respective roles and responsibilities set out in this MoU.
 - 5.1.3 Be open. Communicate openly about major concerns, issues or opportunities relating to the Project;

- 5.1.4 Learn, develop and seek to achieve full potential. Share information, experience, materials and skills to learn from each other and develop effective working practices, work collaboratively to identify solutions, eliminate duplication of effort, mitigate risk and reduce cost.
- 5.1.5 Make decisions by unanimous consensus where possible. Where unanimity cannot be reached, decisions can be made by majority, with each Party entitled to one vote.
- 5.1.6 Adopt a positive outlook. Behave in a positive, proactive manner.
- 5.1.7 Adhere to statutory requirements and best practice. Comply with applicable laws and standards including public procurement rules, data protection and freedom of information legislation.
- 5.1.8 Act in a timely manner. Recognise the time-critical nature of the Project and respond accordingly to requests for support.
- 5.1.9 Manage stakeholders effectively.
- 5.1.10 Deploy appropriate resources. Ensure sufficient and appropriately qualified resources are available and authorised to fulfil the responsibilities set out in this MoU.
- 5.1.11 Act in good faith to support achievement of the key objectives and compliance with these Principles.

6 Monitoring and evaluation

6.1 The Parties commit to monitoring the Programme, with the Programme Board tasked with carrying out annual reviews in each year of the Term where the performance of the Project will be assessed against its key objectives.

7 Intellectual property

- 7.1 For the purposes of this clause 7 "Intellectual Property Rights" means all patents, rights to inventions, copyright and related rights, moral rights, trademarks, trade names and domain names, rights in get-up, rights in goodwill or to sue for passing off, rights in designs, rights in computer software, database rights, rights in confidential information (including know-how and trade secrets) and any other intellectual property rights, in each case whether registered or unregistered and including all applications (or rights to apply) for, and renewals or extensions of, such rights and all similar or equivalent rights or forms of protection which may now or in the future subsist in any part of the world.
- 7.2 The Parties intend that any Intellectual Property Rights created during the Project shall vest in the Party whose employee created them.

- 7.3 Where any Intellectual Property Rights vests in any Party in accordance with clause 7.2 above, that Party shall, during the Term, grant an irrevocable, non-exclusive, personal, royalty free licence to the other Parties, to use that intellectual property for the purposes of the Project.
- 7.4 All Intellectual Property Rights not developed or created by a Party pursuant the Project but owned or controlled by a Party and made available to the other Parties for use in relation to the Project shall remain in the ownership of the controlling Party.
- 7.5 Each Party shall immediately give written notice to the other Parties of any actual, threatened, or suspected infringement of its Intellectual Property Rights used in connection with the Project of which it becomes aware.

8 Data Protection

- 8.1 Each Party shall ensure that it and its contractors and staff engaged in the Programme do not cause the other Parties to breach any laws relating to personal data or privacy in force from time to time ('Data Protection Laws') and that it complies with those Data Protection Laws.
- 8.2 It is not anticipated that the Parties shall process personal data on behalf of the other Parties in connection with the Programme. In the event that a Party (or other appointed external agency or consultancy organisation) does process personal data on behalf of the other Parties, a Data Processing Agreement ("DPA") is required and, where necessary, that Party is to complete a Data Protection Impact Assessment ("DPIA"). In case of any sharing of personal data between Parties, a Data Sharing Agreement ("DSA") is required.

9 Acknowledgments

- 9.1 Each Party acknowledges that National Trust is a charity and is therefore obliged to operate within its powers and apply its resources in accordance with its charitable objects.
- 9.2 Each Party acknowledges that BCP and DC are local authorities and are obliged to operate within their powers and apply their resources in accordance with their statutory objectives.
- 9.3 As at the date of this MoU, none of the Parties anticipate their involvement in the Project to conflict with their objectives or require them to exceed their powers. What's more, no Party shall be obliged to exceed its powers on account of this MoU.
- 9.4 In the event of any conflict arising between the terms of this MoU and a Party's powers, the Parties shall use their reasonable endeavours to resolve such matters and any disagreement regarding such resolution shall be resolved using the governance structure set out in Appendix 3.

10 Announcements

- 10.1 When making any public announcements concerning the Project (an "Announcement") the Parties shall consult with one another on the timing, contents and manner of release.
- 10.2 Wherever possible, the Parties shall agree the content of any Announcement prior to its publication.
- 10.3 When making any public announcement on matters outside of the Project which it is reasonable to assume might still have an impact on the Project, the Parties will endeavour to give prior notice and ensure a transparent and effective flow of communications, particularly where it may impact on the other Parties in terms of reputation or brand.
- 10.4 No Party shall use the logos or trademarks of any of the other Parties without that Party's prior written consent.

11 Escalation

- 11.1 If any Party has any issues, concerns or complaints about the Programme, or any matter in this MoU, that Party shall notify the other Parties, in writing, and the Parties shall then seek to resolve the issue by a process of consultation.
- 11.2 If the dispute cannot be resolved between the Parties within 30 days of referral as set out in Clause 11.1, then at the instance of any Party, the dispute shall be referred to the Sponsoring Group for resolution.
- 11.3 If any Party receives any formal inquiry, complaint, claim or threat of action from a third party (including, but not limited to, claims made by a supplier or requests for information made under the Freedom of Information Act 2000) in relation to the Project, the matter shall be promptly referred to the Sponsorship Group. No action shall be taken in response to any such inquiry, complaint, claim or action, to the extent that such response would adversely affect the Project, without the prior approval of both Parties.

12 Variation

12.1 This MoU, including the governance structure in Appendix 2, may only be varied by written agreement of all the Parties.

13 Charges and liabilities

- 13.1 Except as otherwise provided, the Parties shall each bear their own costs and expenses incurred in complying with their obligations and responsibilities under this MoU.
- 13.2 The Parties shall remain liable for any losses or liabilities incurred due to their own or their employee's actions and no Party intends that the others shall be liable for any loss it suffers as a result of this MoU or any action taken in connection with the Project.

14 Status

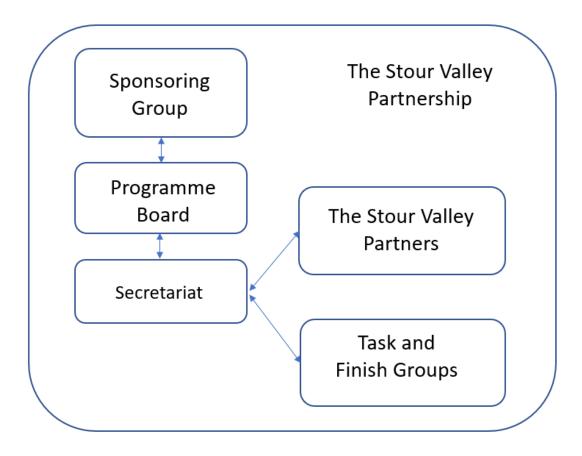
- 14.1 This MoU is not intended to be legally binding, and no legal obligations or legal rights shall arise between the Parties from this MoU. The Parties enter the MoU intending to honour the terms so far as is possible.
- 14.2 Nothing in this MoU is intended to, or shall be deemed to, establish any partnership or joint venture between the Parties, constitute any Party as the agent of the other(s), nor authorise any of the Parties to make or enter into any commitments for or on behalf of the other(s).

15 Governing law and jurisdiction

15.1 This MoU shall be governed by and construed in accordance with English law and, without affecting the escalation procedure set out in clause 11, each Party agrees to submit to the exclusive jurisdiction of the courts of England and Wales.

Signed for and on behalf of National Trust for Places of Historic Interest or Natural Beauty	
Signature:	
Name:	
Position:	
Date:	
Signed for and on behalf of Bournemouth, Christchurch and Poole Council	
Signature:	
Name:	
Position:	
Date:	
Signed for and on behalf of Dorset Council	
Signature:	
Name:	
Position:	
Date:	

3 Governance Structure



The Stour Valley partners comprise a number of different organisations such as environmental and social charities, statutory bodies, and academic institutions. The partnership meets at least biannually and provide expert advice to the programme board to aid with decision making and delivery. The Stour Valley partnership includes both the Programme Board members and the Stour Valley Partners.

Task and Finish Groups will be created to deliver timebound projects that contribute to our long term aims and objectives. They may comprise of organisations from the stour Valley partnership as well as other experts. The task and finish groups will report to the Programme Board via the Secretariat or through a Project Lead within the Task and Finish Groups.

The Secretariat is responsible for managing the governance and communications within of the Stour Valley partnership.

The programme will be governed in line with the National Trust project management framework and layered with BCP and DC governance structured to ensure meaningful collaboration with partners.

Appendix 3 - Accessible Impact Assessment & Table of Recommendations

The table relates to the climate and ecology table in section3 and provides the impacts and recommendations.

ACCESSIBLE TABLE SHOWING IMPACTS

Natural Environment, Climate & Ecology Strategy Commitments	Impact
Energy	No known impact
Buildings & Assets	No known impact
Transport	major positive impact
Green Economy	No known impact
Food & Drink	No known impact
Waste	No known impact
Natural Assets & Ecology	major positive impact
Water	major positive impact
Resilience and Adaptation	major positive impact

Corporate Plan Aims	Impact
Prosperity	neutral
Stronger healthier communities	strongly supports it
Sustainable Development & Housing	neutral
Responsive & Customer Focused	neutral

TABLE OF RECOMMENDATIONS

Recommendations	Responses -will this be incorporated into your proposal? How? And if not, why not?
Energy consider opportunities to generate renewable energy on the land	This will be considered during implementation stage for each area/project as a consideration.

Buildings & Assets

No recommendations found for this category

Transport

No recommendations found for this category

Green Economy

No recommendations found for this category

Food & Drink

No recommendations found for this category

Waste

No recommendations found for this category

Natural Assets & Ecology

No recommendations found for this category

Water

No recommendations found for this category

Resilience & Adaptation

No recommendations found for this category

9 Background Papers

None